

71-73 Elm Road, Leigh-on-Sea, Essex SS9 1SP - Tel: 01702 716288 council@leighonseatowncouncil.gov.uk www.leighonseatowncouncil.gov.uk



Chairman: Cllr Jill Healey
Vice Chairman: Cllr Vivien Rosier
Town Clerk: Helen Symmons *PSLCC*

Members are requested to attend a meeting of the FINANCE & GOVERNANCE COMMITTEE of Leigh-on-Sea Town Council on Tuesday, 10th September 2019 at the Leigh Community Centre, 71 - 73 Elm Road, Leigh-on-Sea commencing at 7.30 p.m.

Committee Membership

Cllrs: Mark Bromfield (Chairman), Anita Forde, Jill Healey, Declan Mulroney, Carole Mulroney, Vivien Rosier and Emma Smith.

AGENDA

- 1. CHAIRMAN'S ANNOUNCEMENTS INCLUDING HOUSEKEEPING
- 2. APOLOGIES FOR ABSENCE
- 3. DECLARATION OF MEMBERS' INTERESTS
- 4. APPROVAL OF THE MINUTES OF THE MEETING 30TH APRIL 2019
- PUBLIC REPRESENTATIONS

Thank you letters have been received from the Royal British Legion, Leigh Art Trail, Lions Club of Leigh-on-Sea and the Southend Area Bus User Group for the Grant Aid Awards made to them.

- 6. TOWN CLERK'S REPORT (Appendix 1) page 4
- 7. REVIEW OF POLLING DISTRICTS AND POLLING PLACES/STATIONS (Appendix 2) page 5

As any representations are to be put in writing by Monday 16th September 2019, this Committee under Standing Order 30a has delegated power to respond. Clearer details are also available at www.southend.gov.uk/pollingreview

POLICY

8. RECOMMENDATION FROM COMMUNITY & CULTURE COMMITTEE (Appendix 3) page 9

At its meeting 20th August, the C&C Committee resolved the Allotments Dispute Procedure with recommendation to Council via F&G Committee.

In 2009, the Council introduced an Allotments Dispute Procedure, which linked to the Council's Complaints Procedure if the allotment holder was dissatisfied with the Council's decision. A complaint's procedure according to the National Association of Local Councils and the Local Government Association is for handling complaints that the Council might receive about their operations and services, not about a decision of Council. An allotment dispute is between parties at the allotment site and not against the Council. The Council could chose not to involve themselves in disputes between plot holders, but for the sake of neutrality, mediation and 'keeping the peace' at the allotments so plot holders can enjoy their allotment in quiet enjoyment, the Community & Culture Committee felt that an allotments dispute procedure seemed wise. The resolved that this should however be a 'stand-alone' timely procedure not creating too much of an administrative burden on Council, especially when it is not a complaint against the Council.

It is therefore **RECOMMENDED** that the new procedure as per Appendix 3 be resolved with recommendation to Council.

9. BUSINESS CONTINUITY STRATEGY (Appendix 4) - DECISION ITEM page 10

The Town Clerk has been working on a suitable strategy for the Town Council and has liaised with Southend Borough Council who have kindly offered a Recovery site.

It is RECOMMENDED that the Strategy be approved with recommendation to Council

10. BUSINESS CONTINUITY ACTION PLAN -(Appendix 5) DECISION ITEM page 16

Appendix A, of the Plan is not included here as it contains personal details of staff but it is **RECOMMENDED** that the Plan be approved with **recommendation to Council**

RESOURCES

11. LTC MAGAZINE – REPORT FROM THE MARKETING & PROFILE OFFICER (MPO)

The M&PO and the magazine group are currently finalising the articles for Issue 10 of the magazine, which is due for release in mid-October. This issue will be no more than 32 pages long, and will feature details of the new councillors as well as information and progress evaluation of the Strategic Plan as well as a new infographic with bitesize facts about Council services and the costs involved. As there is a lot of Council information to put into this edition including information about Christmas events, and a centrefold spread dedicated to the Youth Forum the number of outside articles that will be featured has been limited.

The M&PO and Graphic Designer have looked into the costings of producing a smaller magazine quarterly. Although the printing costs were reasonable, the group decided that this would be too expensive to produce more regularly due to delivery and design costs.

The group agreed that the Newsflash articles featured in the Leigh Times in between each magazine are sufficient to keep residents informed about Council activities.

12. COMMUNITY SPECIAL CONSTABLES

Essex Police have been proactive in responding to concerns of Town & Parish Councils in Essex attracting successful recruits. The Marketing & Profile Officer will be attending a workshop hosted by Essex Police to look for solutions.

FINANCIAL

- 13. COMMITTEE AND COUNCIL BUDGETS 2019/20 (Appendix 6) page 23
- 14. ANNUAL BUDGETING PROCESS (Appendix 7) page 26 (Appendix 8) page 27

Due to the restructure of Committees, the revised Process may be found at Appendix 7 and the proposed budget for F&G Committee at Appendix 8.

By 23rd September 2020 Town and Parish Councils need to comply with the Public Sector Bodies Accessibility (Websites & Mobile Applications) (No.2) Regulations 2018. An additional amount has been allocated in the budget to cover the cost of this.

There has been a significant reduction in the insurance budget as the existing 3 year long term agreement expired this year and quotes were obtained from providers experienced in the Parish & Town Council sector. Zurich Insurance offered an improved policy £3,000 less than the Council paid in 2018/19 under the long term agreement renewed in 2016 and £3,250 less than the budget allocated for 2019/20. Whilst the Council's current insurers matched this eventually, by reducing their original quote by £2,000, one section of the policy could not be improved upon to match Zurich and therefore overall did not have the same level of protection cover. Cover has therefore been effected with Zurich Insurance under a Long Term agreement expiring in 2022 and has made a significant saving to Council.

It is **RECOMMENDED** that the Committee review and approve the Committee budget for 2020/21.

15. QUARTERLY FINANCE CHECK

Quarter 1 check will have been completed by Cllr Smith by 10th September 2019.

16. BANK RECONCILIATION CHECK

The first quarter checks have now been completed with no issues raised.

17. TO NOTE INTERNAL ACCOUNT TRANSFERS AND APPROVE EXPENDITURE SINCE THE LAST MEETING (Appendix 9) page 28 - **DECISION ITEM**

The Committee is asked to **NOTE** the account transfers and **RECOMMEND** the expenditure to Council.

18. BANK ACCOUNT BALANCES AS AT 30th August 2019

 HSBC Current
 £ 13,129.85

 HSBC BMM
 £ 32,393.25

 HSBC Payroll
 £ 8,317.84

 HSBC Imprest
 £ 775.15

 CCLA (PSDF)
 £519,137.95

Helen Symmons
Helen Symmons
Town Clerk
5th September 2019

Any member who is unable to attend the meeting should send their apologies before the meeting.

TOWN CLERK'S REPORT - COUNCIL AND COMMITTEE DECISIONS FOLLOW UP RECORDS 2018/19

Committee	Minute No. and Subject	Completion Status	Completion Date	Outcome	Forward Action Required	Responsible
P&R 05-09-17	31. Staff	RESOLVED to review Staff Handbook		Consultant instructed.	Review ongoing, TC in regular contact with consultant. Nearing completion and nothing untoward. Some recommendations will be forthcoming	TC
P&R 05-03-19	77. PSPO	RESOLVED to write to SBC expressing concern		Advised Deputy Chief Exec (Place) will respond direct	Reply awaited	TC
P&R 05-03-19	83. CIL Projects	RESOLVED £6,000 of CIL for Belton Hills nature boards		Town Clerk to work in partnership with SBC	SBC Officers advised of funding. Response awaited	TC
P&R 30-04-19	99. Terms of Reference	RESOLVED with recommendation to Council – Community & Culture Committee name change, Planning meetings every 3 weeks	09-05	On Council Agenda	NFA	
P&R 30-04-19	100 Review of Financial Regs	RESOLVED with recommendation to Council	09-05	On Council Agenda	NFA	
P&R 30-04-19	101 Review of Standing Orders	RESOLVED with recommendation to Council	09-05	On Council Agenda	NFA	
P&R 30-04-19	105 Volunteers	RESOLVED thank you event	07-06	Event held	NFA	
P&R 30-04-19	107 Adjustments to EMR	RESOLVED with recommendation to Council	09-05	On Council Agenda	NFA	
P&R 30-04-19	110 Approve Expenditure	RESOLVED with recommendation to Council	09-05	On Council Agenda	NFA	
P&R 30-04-19	113 Grant Aid Awards	RESOLVED all but SAFE	01-05	Applicants advised	NFA	

Southend-on-Sea Borough Council

Strategic Director (Legal & Democratic Services) : John Williams

O Civic Centre, Victoria Avenue, Southend-on-Sea, Essex SS2 6ER

O 01702 215000

www.southend.gov.uk

Working to make lives better www.southend.gov.uk

Helen Symmons -Town Clerk Leigh Town Council 67 Elm Road Leigh-on-Sea

13 AUG 2019
LEIGH TOWN COUNCIL

Our ref: C

CG/TR

Your ref: Date:

9th August 2019

Telephone: 01702 215154

Email: colingamble@southend.gov.uk

Dear Helen

SS9 1SP

Review of Polling Districts and Polling Places/Stations

The Electoral Administration and Registration Act 2013 requires the Council to undertake a review of polling districts and polling places/stations. The last review was completed in 2014 and a new review will commence on 9th August 2019 with the publication of the Notice of Review.

Explanation of terms used in the review

A polling district is a geographical area created by the sub-division of a constituency or Ward into smaller parts.

For voting purposes, each parliamentary constituency and every local government ward is divided into one or more polling districts. Wherever possible the polling district for local government elections mirror those agreed for parliamentary elections.

Southend has 17 Borough Wards divided into polling districts, which vary in size and population.

A map has been produced showing the polling districts and can be viewed at the Civic Offices by contacting the Democratic Services Team (Tel: 01702 215154) or by visiting the Council's website: www.southend.gov.uk/pollingreview. The map should be viewed in conjunction with the list of polling stations.

(The boundaries of the parliamentary constituencies and the names and boundaries of the Borough Wards are not covered by the review).

A polling place is an area within a polling district in which a polling station is located. There is no legal definition of a polling place which could be as large as a polling district or as small as a particular building. It is accepted as good practice to define a polling place as the building in which a polling station is located.

A polling station is the actual room or part of a building where voting takes place. So for example, where voting takes place at a church hall, the polling station is the room in which the voting happens, the polling place is the building in which the room is situated and the polling district is the wider area within which the building is located.

.../cont'd.

When deciding which buildings to use as polling stations, the Council must make sure that they are located as conveniently as possible for the majority of electors and are accessible, particularly for anyone with a disability

A full list of the polling stations can be viewed on the following page on the Council's website: www.southend.gov.uk/pollingreview

The review process

The Council will be consulting widely on the review and any elector in the local parliamentary constituencies may make a representation in relation to the size and boundaries of polling districts within the Borough of Southend-on-Sea and the location and suitability of polling places/polling stations. The Council will also be inviting representations from councillors, political parties and indeed any person or body with expertise in access for persons with a disability.

The consultation period will run from 9th August to 16th September 2019. After the deadline for representations the Returning Officer will prepare a report setting out her proposals, which will be published.

The Council's General Purposes Committee will decide on the final polling arrangements which will take effect from December 2019 when the Register of Electors is published.

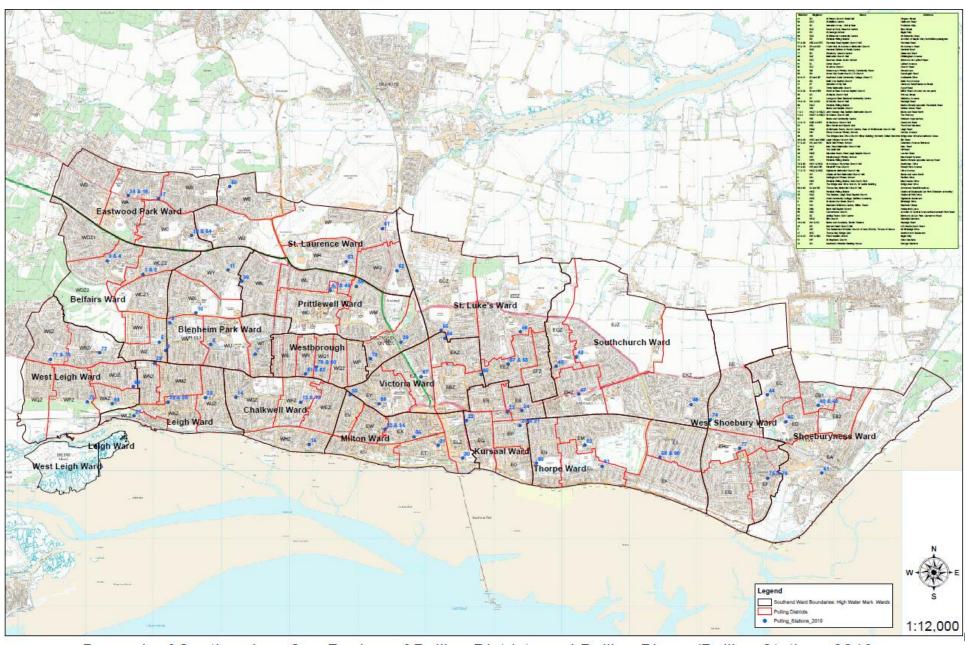
If you would like to comment on the existing arrangements or wish to propose alternative arrangements, please do so by emailing pollingreview@southend.gov.uk or by putting your representations in writing to me by Monday 16th September 2019.

Please do not hesitate to contact me if you have any questions about the review.

Yours sincerely

Colin Gamble

Head of Democratic Services



Borough of Southend-on-Sea Review of Polling Districts and Polling Places/Polling Stations 2019

Electoral Registration and Administration Act 2013 Review of Polling Districts and Polling Places/Polling Stations 2019

Ballot Box No.	Ward Name	Polling District	Polling Place	Elector Count	No. of Postal Voters	Net No. Elector
1	Belfairs	WCZ1	Booth 1, John Wesley Hall, Belfal's Methodist Church, Eastwood Road North, SS9 4NG	1623	232	1
2	Belfeirs	WCZ2	Booth 2, John Wesley Hall, Belfairs Methodist Church, Eastwood Road North	1269	172	1
3	Belfairs	WDZ1	Booth 1, St. Aldans Church Hall, The Fairway, Leigh-on-Sea	1586	247	1
4	Belfairs	WDZ2	Booth 2, St. Aldens Church Hall, The Fairway, Leigh-on-Sea	1208	186	1
5	Belfeirs	ww	Portable Polling Station, Bonchurch Park, Manchester Drive	619	91	
6	Belfairs	WZ	The Redeemed Christian Church of God (RCCG), Throne of Grace, 39 Elmsleigh Drive	1185	151	1
7	Blenheim Park	WT	Chalkwell Park Methodist Church Hall, Eastwood Lane South, Leigh-on-Sea	1770	229	1
8	Blenheim Park	WU	Darlinghurst Primary School, Pavilion Drive, Leigh-on-Sea	1650	200	1
9	Blenheim Park	wv	St James the Great Church, Elmsleigh Drive, Leigh-on-Sea	1497	220	1
10	Blenheim Park Blenheim Park	WX WY	Blenhelm Children's Centre, Willow Room, Blenhelm Chase	1022 2112	182 174	1
12	Chalkwell	WEZ	Saint Cedds Church, Bridgwater Drive, Westcliff-on-Sea, SSO 005	2083	241	1
13	Chalkwell	WFZ	Booth 1, St. Saviours Church, Chadwick Road, Westdiff-on-Sea	1240	196	1
14	Chalkwell	WGZ	Booth 2, St. Seviours Church, Chadwick Road, Westdiff-on-Sea St Michaels Room, Church Centre, Rear of St Michaels Church Hall, Leigh Road	2402	298	2
15	Chalkwell	WHZ	Portable Polling Station, Chalkwell Esplanade Car Park, Westdiff-on-Sea	1581	229	1
16	Eastwood Park	WA	Booth 1, St. Devid's Church Hall, Rayleigh Road, Eastwood	1639	271	1
17	Eastwood Park	WB	Eastwood Baptist Church, Nobles Green Road, Leigh-on-Sea	1699	287	1
18	Eastwood Park	wc	Booth 1, Studio Theatre, Eastwood Academy, Rayleigh Road	1755	285	1
19	Eastwood Park	WD	Booth 2, St David's Church Hall, Rayleigh Road, Eastwood	2437	356	2
20	Kurseel	EO	Booth 1, Southend Adult Community College (Room 7), Ambleside Drive, Southend-on-Sea	1922	241	1
21	Kurseel	EP	Booth 2, Southend Adult Community College (Room 7), Ambieside Drive, Southend-on-Sea	1178	104	1
22	Kursaal	EQ	Southend Unitarian Meeting House, Grange Gardens, Southend-on-Sea, SS1 2LL	1701	148	1
23	Kursaal	ER	Secred Heart Church Hall, 418 Southchurch Road, Southend-on-Sea, SS1 2Q8	1683	205	1
24	Kurseel	ES	Belle Vue Baptist Church, Belle Vue Avenue, Southend-on-Sea	1572	144	1
25	Leigh	WIZ	The Stables, Leigh Road Baptist Church, Chalkwell Park Drive	2530	351	1
26	Leigh	WKZ	Booth 1, Leigh Wesley Church Hall, Elm Road, Leigh-on-Sea	1627	218	1
27	Leigh	WLZ	New Road Methodist Church Hall, New Road	378	52	
28	Leigh	WMZ	Booth 2, Leigh Wesley Church Hall, Elm Road, Leigh-on-Sea	2043	248	1
29	Leigh	WNZ	Glendele Room, West Leigh Beptist Church, 1150 London Road	1238	143	1
30	Milton	ELZ	St. Johns Church, Church Road, Southend-on-Sea	837	65	
31	Milton	ET	Salvetion Army Hall, Clarence Road/Clarence Street, Southend-on-Sea	1078	117	
32	Milton	EU	Booth 1, Room at rear of Avenue Baptist Church, Milton Road, Southend-on-Sea (Access from Car Park)	1660	270	1
33	Milton	EV	Trinity Methodist Church, Argyll Road, Westdiff-on-Sea	1135	161	
34	Milton	EW	Booth 2, Room at Rear of Avenue Baptist Church, Milton Road, Southend-on-Sea (Access from Car Park)	1334	141	1
35	Milton	EX	St Marks Church Hall, Princes Street, Southend-on-Sea	2179	205	1
36	Prittiewell	WK	The Bridgwater Drive Church, (United Reformed Church), Junction of Bridgwater Drive & Cockethurst Close, SSO ODU	1706	267	1
37	Prittiewell Prittiewell	WL WM	Booth 1, Earls Hall Primary School, (Colemans Avenue Entrance), Westcliff-on-Sea	1350	215	1
38			Earls Hall Baptist Church, Hobleythick Lane, Westcliff-on-Sea	1787	269	1
39 40	Prittiewell Prittiewell	WN WO	The Guild Hall, Hill Road, Southend-on-Sea Booth 2, Earls Hall Primary School, (Colemans Avenue Entrance), Westcliff-on-Sea	1809 1203	200 174	1
		EA				
41	Shoeburyness Shoeburyness	EB1	St. Peters Church, Small Hall, Hinguar Street Booth 1, Friars Baptist Church, Eagle Way, Shoeburyness	2692 1002	388 103	2
43	Shoeburyness	EB2	Booth 2, Friers Baptist Church, Eagle Way, Shoeburyness	1233	149	1
44	Shoeburyness	EC	Salvetion Army Hall, Frobisher Way, Shoeburyness, SS3 BUT	2480	273	2
45	Shoeburyness	ED	St Georges School, Eagle Way, Shoeburyness	1334	127	1
46	Southchurch	EGZ	Hamstel Children & Family Centre, Hamstel Road, Southend-on-Sea	998	117	
47	Southchurch	EHZ	Thorpe Bay Bridge Club, Old School House, 62 Southchurch Boulevard	1984	308	1
48	Southchurch	EIZ	United Methodist Church, Whittingham Avenue	1978	271	1
49	Southchurch	EKZ	Bournes Green Junior School, Entrance via Ladram Road, Southend-on-Sea	2651	539	2
50	St Laurence	WE	Eastwood Community Centre, Western Approaches, Southend-on-Sea	1782	218	1
51	St Laurence	WF	St Stephens Church, 90 Alton Gardens, Southend-on-Sea	1510	181	1
52	St Laurence	WG	Ekco Social & Sports Club, Thornford Gardens, Southend-on-Sea	1989	269	1
53	St Laurence	WH	Prince Avenue Academy, Homby Avenue, Westdiff-on-Sea	1478	210	1
54	St Laurence	WJ	Booth 2, Studio Theatre, Eastwood Academy, Rayleigh Road	1135	204	
55	St Luke's	ECZ	Room at Army Reserve Centre, East Street, Southend-on-Sea	1546	186	1
	St Luke's	EDZ	St Edmunds Community Centre, St Edmunds Close, Southend-on-Sea	2318	255	2
57	St Luke's	EEZ	Booth 1, Ferndale Road Baptist Church Hall, Ferndale Road, Southend-on-Sea	2270	254	2
58	St Luke's	EFZ	Booth 2, Ferndale Road Baptist Church Hall, Ferndale Road, Southend-on-Sea	2100	331	1
59	Thorpe	EJ	Booth 1, Thorpe Bey Methodist Church, Johnstone Road/The Broadway, Thorpe Bey	1525	283	1
60	Thorpe	EK	Booth 2, Thorpe Bay Methodist Church, Johnstone Road/The Broadway, Thorpe Bay	1168	226	_
61	Thorpe	EL	Christ Church, Colbert Avenue, Southend-on-Sea	1338	177	1
62	Thorpe	EM	Greenways Primary School, Community Room, Greenways, Southend-on-Sea	1447	291	1
63	Thorpe	EN	Scout Hut, Southchurch U R Church, Kensington Road, Southend-on-Sea		216	1
65	Victoria	EAZ EBZ	St. Meilitus Centre, Cakhurst Road, Southend-on-Sea	1845 2075	151	1
66	Victoria Victoria	EBZ EY	Cornerstone Church, Junction of Central Avenue and Bournemouth Park Rd Lounge at rear Balmoral Community Centre, Salisbury Avenue, Westcliff-on-Sea	2075 2523	222 236	2
67	Victoria	EZ	Jubilee Room at the Civic Centre, Entrance via Civic Centre Car Park, Carnarvon Road	1884	204	1
68	West Leigh	WAZ	Portable, Marine Parade, Opp Theobalds Rd, Leigh-on-Sea	801	103	
		WOZ	Elim Church, Glendale Gardens, Leigh-on-Sea	1037	205	
70	West Leigh	WPZ	Portable, Marine Parade, Opp Carwey Road, Leigh-on-Sea	1253	162	1
71	West Leigh	WQZ	Polling Station 2, Highlands Methodist Church Hall, Olive Avenue, Leigh-on-Sea	1043	203	
72	West Leigh	WRZ	Adult Community College, Belfairs High School, Highlands Boulevard	1239	176	1
73	West Leigh	WSZ	Polling Station 1, Highlands Methodist Church Hall, Olive Avenue, Leigh-on-Sea	1802	241	1
74		EE	Portable Polling Station, Maplin Way North, Junction of Maplin Way North & Bishopsteignton, Thorpe Bay	2125	324	1
	West Shoebury	EF	Booth 1, Youth Hall, St Andrews Methodist Church, St Andrews Road, Shoeburyness	1900	215	1
	West Shoebury	EG	Booth 2, Youth Hell, St Andrews Methodist Church, St Andrews Road, Shoeburyness	2164	307	1
	West Shoebury	EH	Shoebury Leisure Centre, Delaware Road, Shoeburyness	1282	105	1
78	Westborough	WP	Westborough Primary School, Macdonald Avenue	1559	180	1
79		WQ1	Booth 1, St Andrews Parochial Church Hall, Southview Drive, Westcliff-on-Sea	1284	129	1
80	Westborough	WQ2	Booth 2, St Andrews Parochial Church Hall, Southview Drive, Westcliff-on-Sea	1503	157	1
81	Westborough	WR	Booth 1, Westclff Free Church, Ronald Park Avenue, Westcliff-on-Sea	1357	120	1
82	Westborough	WS	Booth 2, Westcliff Free Church, Ronald Park Avenue, Westcliff on Sea	1995	222	1

Finance & Governance Committee 10th September 2019 - Appendix 3



Leigh-on-Sea Town Council



71-73 Elm Road, Leigh-on-Sea, Essex SS9 1SP - Tel: 01702 716288 council@leighonseatowncouncil.gov.uk www.leighonseatowncouncil.gov.uk

Chairman: Cllr Jill Healey
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ALLOTMENT DISPUTES PROCEDURE

The Town Clerk on receiving a complaint will attempt to resolve the matter informally.

If this is not possible because of the serious nature or complexity of the complaint, the matter will be considered by an Allotments Dispute Panel. The Town Clerk will send anyone who has a complaint made about them a copy of the letter(s), with the senders name removed (Data Protection Act), and has three weeks to respond to any allegations made.

The Allotments Dispute Panel will comprise of 3 members on the Community & Culture Committee. The Panel will consider the correspondence of all parties and meet with them individually including the Town Clerk. The parties in the complaint may bring with them a representative if they wish. There will be a separate Panel Officer who shall not be the Town Clerk.

The Allotments Dispute Panel will make a decision as follows:

- No action because the response to the complaints was sufficient to justify what he/she did or said
- 2. No action because the complaint was not sufficiently serious to warrant any action.
- 3. Warning as to future behaviour
- 4. Final warning as to future behaviour
- 5. Termination of tenancy.

After the Panel, the decision MUST be confirmed in writing within seven working days. The decision of the Allotments Dispute Panel will be final and will be reported to the next meeting of the Community & Culture Committee.

At all times the rules of natural justice will apply. In other words, all parties will be treated fairly and the process will reasonable, accessible and transparent. The identity of a complainant and subject will only be made known to those who need to consider the issue.

No party in the matter will have the right of recourse through the Council's Complaint's Procedure as dissatisfaction of a decision of the Council is not deemed to be a complaint.





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BUSINESS CONTINUITY STRATEGY

Strategy Statement

- 1. Introduction
- 1.1 The Business Continuity Strategy (BCS) is intended to provide an overall framework for managing the repercussions of a serious incident which identifies the resource requirements, list of contact names and addresses and actions that need to be considered and taken, in the event of a serious disruption to the business activities undertaken by the Council.
- 1.2 This Continuity Strategy aims to provide a structure plan to enable the Council to use a checklist in order to be able to respond to an incident in an appropriate logical way. It will ensure the Council can fulfil its obligations both as a provider of local services and as an employer and the Strategy is intended to support the Council through this process.
- 1.3 The objective of the Business Continuity Action Plan (BCAP) is to reduce the impact of an incident and to provide the Recovery Team with a pre-planned course of actions. Occurrences may arise which could not have been foreseen or may not have been considered. For these situations, the Recovery Team will use their experience and knowledge to adjust checklists or actions set in the Strategy accordingly.
- 1.4 The BCS and BCAP will ideally be reviewed annually by the Council and amended and updated if necessary. If an incident occurs the management of the crisis must be reviewed to learn from mistakes and to improve procedures.
- 2. Objectives
- 2.1 The objectives of the BCS are:
 - To help ensure the continuity of service provision in the event of a business disruption
 - To save time and reduce any initial confusion
 - To preserve the Council's image and reputation
 - To minimise general disruption
 - To ensure control is established by the Recovery Team at the critical early stages of a disaster situation
 - To minimise the social, legal and financial consequences of the incident.
- 3. Services
- 3.1 The Council provides services to the residents of Leigh-on-Sea and raises funds for the provision of those services through the precept. The services include:
 - · Room hire and provision of events, fayres and markets at the Community Centre
 - Information sited at the Community Centre
 - Outside services floral displays and Christmas lighting
 - Strand Wharf open air space
 - Allotments sites at Manchester Drive and Marshall Close
 - First Aid post at Bell Wharf Beach
 - Provision of Youth Facility at Leigh Marshes

- Provision of Council events
- Provision of Community Transport Trips scheme
- 3.2 The Council also provides administrative services including:
 - Review of Planning applications
 - Policy and Financial Management
 - Public Relations / Information provision
 - Civic and Democratic support
 - Community Event organisation and support
 - Business support
- 3.3 The residents and business of the Town are represented by 16 Councillors. There are Committees which meet on a scheduled calendar plus Full Council which meets bi-monthly. All meeting are held at the Community Centre.
- 4. Structure
- 4.1 The Council must identify and appoint a Recovery Team which will convene in the event of a disaster and will decide whether to invoke the necessary recovery plans.

The team will include at a minimum:

The Town Clerk

The Chairman of Council

The Chairmen of all Committees (Vice Chairman in their absence)

The Assistant Responsible Finance Officer (ARFO)

The Facilities Manager

- 5. Recovery Site
- 5.1 This is a designated area within Southend Borough Council Civic Centre as agreed with the Resilience Manager (Legal & Democratic Services) Southend Borough Council.

Up to 5 members of staff will relocate to the Civic Centre Campus to carry on delivering core services. A bank of 5 desks within the Civic Centre tower block that have ICT and phone capability will be allocated or if not possible, a committee room (although this will have limitations with regard to telephone points and a wireless network).

- 6. Priorities
- 6.1 The Recovery Team priorities will be:
 - Staff safety and welfare
 - Customer/User safety
 - Recovery of essential services
 - Legal compliance
 - Minimisation of financial loss
 - · Recovery of all other activities
- 6.2 Where possible, the Council will continue to operate with minimum disruption from its own premises. It may be necessary to suspend temporarily the hiring of the Community Centre.
- 7. Documentation
- 7.1 The BCS will ideally be updated annually by the Council. A hard copy of the Strategy will be held by the Town Clerk, the chairman of Council and the ARFO
- 7.2 A copy of the BSC and BCAP will be filed within the Staff Policy folder held in the Town Clerk's office. These documents will also be filed in the emergency 'grab bag' situated in the

Reception area of the Community Centre which is used when an emergency evacuation of the Community Centre has to take place.

8. Disruption Scenarios

- 8.1 The approach to developing a BCS and BCAP is firstly to identify different disruption scenarios and then to plan how to deal with them as detailed in the Action Plan. A number of incidents can affect council operations, for example fire, flood, server failure, acts of terrorism, flu pandemic or prolonged loss of power. Each of these could result in a disruption. The disruptions have been grouped into three categories:
 - Community Centre denial of access to the building or loss of the building
 - Failure of IT or telephone system
 - Unavailability of key or sufficient staff
- 9. Community Centre
- 9.1 Following a business disruption or incident, the Community Centre could be inaccessible for two main reasons:
 - Denial of access, meaning that though systems and services are unaffected, staff are unable to gain access to the building. This could happen following incidents such as a security threat, environmental contamination or a serious event nearby
 - Fire, floor or structural damage could damage or destroy all or part of the building. This could also affect systems.
- 10. Failure of Critical IT Service or Telephone System
- 10.1 Some or all critical IT or the telephone system could be unavailable; for example a server failure, a cyber attack, a network problem or the cutting of a communications cable supplying the Community Centre.
- 11. Unavailability of Key or Sufficient Staff
- 11.1 Staff that support business critical activities could become unavailable. Examples are personal injuries to key members of staff or flu pandemic affecting a group of staff.
- 12. Definitions of Incidents
- 12.1 Three levels of incident have been defined, the most serious being a Level 3 incident: a major incident.

Level 1 Incident: Local Incident:

Defined as a local incident that is not an emergency and does not cause serious physical threat to people or property. Results are likely to be limited disruption to services.

Level 2 Incident: Minor Incident:

Defined as an incident that could pose an actual threat to people or property, but does not seriously affect the overall functioning of the Community Centre. This might include the isolation or evacuation of part of the Community Centre with the assistance of the Emergency Services.

Level 3 Incident: Major Incident:

Defined as an incident causing significant disruption to Community Centre and Town Council operations. It may affect the entire building and staff, with the potential to escalate and

involve external Emergency Service who would probably take operational control of the incident which would necessitate the invocation of the BCAP

13. Type of Incident 'Level' Benchmarks

Type of Incident	Level 1 (local)	Level 2 (minor)	Level 3 (major)
Natural emergencies causing building damage/collapse	Minor structural damage. No evacuation necessary	Minor structural damage. Evacuation and limited relocation necessary	Major structural damage. Evacuation and relocation necessary
Severe Weather Conditions e.g. excessive rain, snow, wind, ice, extreme heat or cold	No building damage. Some staff absence. Minor disruption to normal services	Minor building damage/serious disruption to normal services. Significant staff absence	Serious building damage. Serious disruption to critical services. Significant staff absence.
Fires	Minor damage to rooms, no relocation necessary. Little/no information loss. Room(s) out of use temporarily	Medium damage, loss of some accommodation – can reorganise to cover internally. Little loss of information	Major damage to the infrastructure. Significant information loss. Relocation necessary
Flooding	Minor damage to rooms. No loss of equipment or documents. Little or no disruption	Medium damage to rooms and equipment. Some damage to documents. Remedial work and relocation necessary	Major damage to rooms, equipment and information sources. Serious disruption to facilities.
Civil Disorder	Disruption to normal Authority services. Some staff absence	Serious disruption to normal services. Significant staff absence/inability to use facilities	Prolonged serious disruption to normal services and significant number of staff unable to use facilities
Water, Gas or Electricity Supply Failure Explosions	Affecting less than 5% of Community Centre. Little or no disruption. Small localised blast – can be isolated	Affecting 10-30% of Community Centre. Minor disruption. Small to medium blast, minor damage. No release of toxic/flammable substances	Affecting more than 30% of Community Centre. Serious disruption. Medium/major blast. Major damage and disruption.
Gas Leaks	Minor leak. No evacuation	Major leak. Evacuation.	Major leak. Evacuation

Finance & Governance Committee 10th September 2019 - Appendix 4

Bomb Threats	Suspicious parcels. Isolate and inform the police. Evacuation may be required	Evacuation. Following serious threats by known activities. Isolate and evacuate. Involves police. Serious disruption to normal services	Evacuation. Building closed
Medical Epidemics	Disruption to normal services	Serious disruption to normal services. Significant staff absence	Legionella, Pandemic Flu outbreaks
Adverse Public Interest	Interest by local press only	Significant local interest – press and other media	Extensive regional/national interest – press and other media

14. Recovery Procedures

14.1 The recovery procedures within the BCS will address each different type of disruption scenario. In any scenario, the Recovery Team will meet to decide whether to invoke the BCAP and will consider the level of the incident, the nature, extent, likely duration and prognosis of the disruption

14.2 Accommodation

If a Level 3 (Major) incident occurs, the Recovery Team and those staff required to perform priority activities will relocate to the designated area within Southend Borough Council Civic Centre

Some staff will not be relocated and may be expected to work from home.

14.3 People

Key people are those identified as being critical to the completion of key activities. This depends on people's key skills, knowledge and qualifications. The BCAP will include the list of staff members and how Council will continue to provide the function they carry out. The BCAP will also address a large scale absence scenario where insufficient staff are available to provide priority services.

14.4 ICT Systems and Services

The Council must be able to respond and recover from a disruption to its information and communications technology i.e. if relocation is required, additional IT and telephones may be required.

14.5 Equipment

Should relocation be required from the Community Centre, it would be necessary to identify those pieces of equipment and furniture which would be required to ensure the delivery of the Council's essential services; in essence, what standby facilities and equipment would be necessary and which suppliers could be used to provide emergency equipment on a temporary basis.

14.6 Suppliers

It may be necessary to make arrangement with third parties regarding the delivery of equipment and furniture at short notice by identifying alternative sources.

14.7 Technology

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The Council must ensure that regular proper back-ups of IT software are undertaken and that this information can be restored with immediate effect if required. The daily back-up will be stored off site via IT support. It may be necessary to provide a new server at short notice which can be done by the Council's IT support company who offer a surrogate server system package in the event of the main file server suffering a catastrophic failure.

14.8 Communication

The Council must consider all forms of communication that is uses, including emails, telephony, hand-held radios and PA systems and how these will assist in delivering services during an emergency.

14.9 Insurance

The Town Clerk will be responsible for contacting the Council's insurance company to provide details regarding the incident and the level of the losses. The Assistant RFO will be responsible for completing all necessary forms and documentation to ensure the Business Interruption insurance cover becomes effective.

15. Testing and Exercising

- 15.1 To ensure that the Business Continuity arrangements are viable and that staff are rehearsed in the role which they may have to take at the time of a disruption, there should be an annual test. Whilst the overall objective is to prove the effectiveness of the arrangements, each test will have its own objectives:
 - A desktop review of the BCS and BCAP with all staff and the Recovery Team to eliminate gaps and ensure clarity and understanding.
 - To ensure the BCS and BCAP can be used to respond to a range of different disruption scenarios
 - To provide the opportunity for the Recovery Team and staff to explore and practice their crisis management roles.
 - A call-out cascade test confirming that simple messages can be related through the Council (which is usually conducted outside normal working hours).
 - To ensure that a working environment can be established at the relocation accommodation for the members of the Recovery Team in the timescales required
 - IT disaster recovery test proving the IT system can be restored in the timescales required at the relocation accommodation.
 - IT telephony recovery test proving calls can be routed away from the Community Centre and answered at the relocation accommodation.

16. Conclusion

16.1 The BCS and BCAP are Council owned processes that establish a fit-for-purpose strategic and operational framework to follow should an emergency occur. It provides peace of mind that the Council can still provide services to residents following a major incident.





71-73 Elm Road, Leigh-on-Sea, Essex SS9 1SP - Tel: 01702 716288 council@leighonseatowncouncil.gov.uk www.leighonseatowncouncil.gov.uk

Chairman: Cllr Jill Healey
Vice Chairman: Cllr Vivien Rosier
Town Clerk: Helen Symmons *PSLCC*

BUSINESS CONTINUITY ACTION PLAN (BCAP)

- 1. General Statement
- 1.1 The Council has a Business Continuity Strategy (BCS) for responding to an unplanned disruption that affects the Community Centre which includes the provision of a recovery site. Following disruption, the Town Clerk will contact all members of the Recovery Team who will then take responsibility for the co-ordination for the Council's response. The Recovery Team throughout the disruption will:
 - Provide direction and assistance to service areas with regard to the recovery of service activities
 - Make decisions on the Council's priorities
 - Co-ordinate resource requirements across the organisation
- 1.2 This BCAP will support the agreed recovery strategy as well as the recovery of business activities.
- 2. Initial Response
- 2.1 Once notification of a disaster or disruption has been received, it may be necessary to contact the emergency services and evacuate the Community Centre. The Town Clerk will notify the Recovery Team and will ensure the following procedures are undertaken.

Activity	Completed	By Whom	When
Call Emergency Services		-	
Evacuate the premises			
Direct everyone to the Assembly point (rear of public car park)			
Pick up 'Grab Bag'			
Roll Call			
Ensure all staff and visitor areas are safe.			
Restrict access to affected incident officers at			
the scene			
Liaise with emergency services			
Record details of any casualties			
Inform next of kin of any staff casualties			
Execute any relevant media communication			

- 2.2 The key actions immediately following a disruption are outlined in the following table. Against each objective are the actions to be followed to ensure the objective is met, together with a tick box to record when the action is completed.
- 2.3 IT Only Incident:

Objective	Action	Assigned to:	✓
Assess the situation	Assess the likely impact on Council. If	Town Clerk	
	minor, the Town Clerk will work with		

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	Council's IT provider to discuss & agree action. If major , assess whether need to relocate to the recovery site	
Invoke the BCAP	Confirm whether the server can be rebuilt. Confirm whether a new server is required Confirm whether a server back-up is required and for how long	Town Clerk
Contact Recovery Team	Brief the Recovery Team	Town Clerk
Notify staff	Inform Council staff of disruption & advise of current situation	Town Clerk
Move to recovery stage	Decide whether the server is to be rebuilt and the time frame involved Decide whether a new server is to be purchased	Town Clerk

2.4 Building Related Incident

Objective	Action	Assigned to:	√
Notification during office hours	All staff will be notified of an incident and advised of any action required If instructed to do so, all staff should evacuate the building and report to the assembly point	Facilities Manager/Town Clerk	
Notification of incident outside office hours	The Town Clerk will decide what message should be given to staff Initiate a call cascade, contacting all staff using Appendix A2 Follow the contact procedures in Appendix B Tell staff what has happened and what they are required to do (e.g. make way to designated recovery site) Advise how and when future updates will be communicated. Log all calls using Appendix B2	Town Clerk	
The Recovery Team	Recovery Team will: Provide direction and guidance during the disruption Implement the Action Plan Agree how updates/progress will be reviewed and communicated to all staff and councillors Review critical activities and confirm recovery requirements listed in Appendix C2 (people workplace systems and other resources)	Recovery Team	
Move to Recovery Phase	If the Recovery Team decides to invoke business recovery arrangements, follow the Business Recover Actions in Section 3	Recovery Team	

3. Business Recovery

This section provides details of the actions required to recover the critical activities undertaken by Council staff. In the event of a disruption, the Recovery Team will relocate to a Recovery site. The BCS includes the provision of workspace accommodation for staff, new office furniture and equipment, IT equipment and server and telephony equipment.

3.1 Assessing the Impact

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Objective	Action	Assigned to:	✓
Access the impact of the disruption	Assess any impact the disruption will have on the Council's critical activities and any current issues to be considered. Develop a prioritised Action Plan, incorporating the objectives and actions outlined in 3.2 and 3.3 below. Any issues/concerns must be discussed by the Recovery Team	Recovery Team	

3.2 Critical Activities

The Recovery Team will provide direction and guidance to assist the recovery of the Council's critical activities. The actions below must be followed and recorded when they have been completed or when services have been reinstated.

Objective	Action	Assigned to:	✓
Review Critical	Review responses necessary to carry out	Recovery	
Activities	critical activities.	Team	
	Arrange for the retrieval of any vital records		
	Appendix D		
Arrange for staff to	Staff to go to the recovery site	Recovery	
relocate to the	Establish which staff will relocate to the	Team	
recovery site	Recovery site and when that will be		
	Contact the appropriate staff members and		
	brief them on:		
	 When they should go to the 		
	recovery site		
	 Any special arrangements 		
Establish VOIP	Confirm if more telephone lines are	Recovery	
connection with	required.	Team	
existing telephony	Contact the Council's telephone system		
equipment at	provider to provide emergency telephony		
recovery site	and arrange for an engineer to visit the		
	recovery site if necessary		
Build/Restore the	The Server will be built and restored by the	Recovery	
Server	Council's IT provider. If applicable an	Team	
	emergency server will be provided or a new		
	server will need to be purchased		
New IT Equipment	New computers may need to be obtained if	Recovery	
	the ones at the Community Centre are	Team	
	rendered unusable. The Council's IT		
	supplier will advise and will purchase new		
	hardware accordingly.		
	New software will also be purchased		
Establish IT	Connect the server at the recovery site and	Recovery	
capability	test accordingly.	Team	
	Establish reconnection of Council's website		
	over the internet		
Test Systems	Once tests are complete, staff may use	Recovery	
	their computers at the recovery site	Team	
Provide an ongoing	Confirm with IT provider that relocation is	Recovery	
IT support at the	advised	Team	
recovery site			
Review issues and	Reassess issues and priorities at regular	Recovery	
priorities	intervals	Team	
	 Status of Community Centre 		
	 Status of Critical activities 		
	Resource issues		
	 Insurance status 		
	 Media attention/reaction 		

Finance & Governance Committee 10th September 2019 – Appendix 5

	Communicate relevant daily updates to staff and councillors		
Confirm work space	Identify which area of SBC Civic Centre will	Recovery	
requirements	be allocated as the recovery site	Team	
	Consider whether workspace away from		
	the recovery site could be utilised		
	Be aware of any other options required		
Contact Council's	Contact Zurich to log the incident. Record	Town	
Insurance Company	what damage has occurred. Establish any	Clerk/ARFO	
	disaster recover opportunities within current		
	insurance policy.		

3.3 Maintaining Communication

Objective	Action	Assigned to:	✓
Maintain	Use the status report in Appendix E1 to	Recovery	
communication	record information on the current	Team	
	operational situation for:		
	 Staff issues 		
	Service issues		
	 Other resource issues 		
	Confirm how any IT, HR, etc. issues should		
	be dealt with		
	Agree any messages to be cascaded to staff		
	Agree any messages to be given to		
	external organisations, other councils, as		
	well as the media. Use Appendix E2 to		
	keep a log of events		
Update external	Review external contacts in Appendix A5	Recovery	
organisations as	Identify which external organisations	Team	
necessary	should be contacted including the media		
	Ensure all Recovery Team members are		
	clear what message to be given to external		
	organisations		
	Establish contact points for each external		
	organisation		
	Contact and update external organisations		
Charles offerting	including the media when necessary	Recover Team	
Ensure effective	Ensure the Recovery Team are clear about	Recover ream	
ongoing communication with	the message to be given to staff		
staff and councillors	Review the contact procedures and contact all staff using the staff and councillors		
Stall and Councillors	contact list in Appendices A2 and A4 and		
	update them on the situation. If next of kin		
	need to be contacted, Appendix 3 is to be		
	used		
	Be aware of any staff welfare issues that		
	need to be discussed		
	Communicate regularly with stff to provide		
	reassurance and to keep them informed of		
	what might be expected of them		
Establish Timeline	Establish a timeline with regard to		
	reoccupation of the Community Centre		
	Discuss with SBC and Town Council's		
	insurance company, the necessary cover		
	and how this will be effective		
	Reinstate standing orders, financial		
	procedures and council protocols		

Decide when future Council meetings will	
be held	

Appendix B: Communicating with Staff B.1 Call Procedures

Use the following guidelines when notifying staff of an incident. Before making any calls, decide what you want to say and what you want the person you are calling to do. Update the Telephone Log (B.2) after each call to confirm whether or not contact has been made, with any relevant comments.

- Give a brief report of the current situation, speaking calmly and clearly
- Provide details of the location from where the recovery process will be co-ordinated, together with a contact telephone number then can call
- Check that the person you are calling is fit, able and available for work
- Ask the person to stand by and away further instructions, work from home or go to a specified recovery site as required (confirm arrangements and timescales)
- Tell staff not to discuss the situation with anyone external to the Council

Staff Unavailable

- If the phone is engaged or there is no reply, call again later or try another contact number
- If someone else answers or your reach an answering machine, leave a message asking the person to call you as soon as possible. Try another number

B.2 Telephone Log

This log should be updated for EACH telephone call made

Name	Telephone No.	Time of Call	Response /Comments

Appendix C:

C.2 Recovery Requirements

What	How soon needed	Current recovery estimate	Comments
Telephones + numbers			
IT Equipment			
New Server			

Furniture		
Payroll		
Insurance		

Appendix D: Vital Records

D.1

Copies of the document below are held by the following persons, or kept in the following locations:

Item	Medium	Person Responsible	Location	Retrieval Instructions
Personnel Files	Hard Copy	Town Clerk	Town Clerk's Office	
Payroll Details	Hard Copy	ARFO	ARFO files	
Financial Records	Hard Copy	ARFO	ARFO files	
Council Records	Hard copies	APO	Office/Fire safe	
Documents Fire Proof Safe	Hard copies	Town Clerk	Back corridor	

The website and server have IT versions of many of the documents. Additionally Edge IT used for the bookings and financial information is a cloudbased programme.

Appendix E: Forms

- i	O	
E.1.	Community Centre Status Report	

Date/Time:

Issues	Comments
100000	
Overall situation	
Staff (include health & safety, welfare and	
communication issues)	
,	
Activities/Services	
IT & Telecoms	

Finance & Governance Committee 10th September 2019 – Appendix 5

Building & Facilities	
Additional Resources Required	
External Organisation	

Appendix E: Forms E.2. Log of Events

Name:

Occurrence	Action Taken – Comments
	Occurrence

<u>Agenda</u>

POLICY & RESOUR	RCES DETA	LED BUDG	ET			2019/20				
INCOME	Budget 2019/20	Income Received	Balance	% Received	EXPENDITURE		Budget 2019/20	Expenditure	Balance	% Spent
Durana	C 424 C25 00	6 240 042 50	6 240 042 50	50.000/	Count Accord Found	C 5 474 40	6 5 000 00	6 4 002 20	6 2 007 00	40.470
Precept Council Tax Support Grant	£ 421,625.00 £ 3,910.00	· ·	£ 210,812.50 £ 1,955.00	50.00% 50.00%	Grant Award Fund Furniture & Equipment	£ 5,471.18 £ 3,500.00	· · ·	£ 1,902.20 £ 1,882.00		18.179 31.379
Bank Interest	£ 800.00	,	-£ 373.57	146.70%	Elections	£ 19,344.77		£ -	£ 8,000.00	0.00%
Other Income	£ 1,300.00	£ 684.25	£ 615.75	52.63%	Legal Costs	£ 4,975.00	£ 2,500.00	£ -	£ 2,500.00	0.00%
					Annual Town Meeting		£ 750.00	£ -	£ 750.00	0.00%
					Community Engagement		£ 11,000.00	£ 314.35	£ 10,685.65	2.86%
					Volunteer Programme	£ 20,504.40	£ 4,500.00	£ 1,805.19	£ 2,694.81	7.22%
					LTC Website		£ 500.00	£ 135.98	£ 364.02	27.20%
					Civic		£ 250.00	£ -	£ 250.00	0.00%
					Renewals Fund	£ 21,086.02	£ 3,000.00	£ -	£ 3,000.00	0.00%
					Other Expenditure		£ 1,200.00	£ 729.17	£ 470.83	60.76%
					Localism Act		£ 150.00	£ 71.55	£ 78.45	47.70%
TOTAL INCOME	£ 427,635.00	£ 214,625.32	£ 213,009.68	50.19%	TOTAL EXPENDITURE		£ 39,350.00	£ 6,840.44	£ 32,509.56	17.38%
CIL Receipt		£ 11,079.98			Capital Fund		£ -		£ -	
					CIL Expenditure		£ 21,000.00			

OFFICE ADMIN DET			2019/20				
		dget					
EXPENDITURE	20:	19/20	Ex	penditure	Bal	ance	% Spent
Premises							
Office Rental	£	3,750.00	£	-	£	3,750.00	0.00%
LCC Premises Use Grant	£	27,000.00	£	6,750.00	£	20,250.00	25.00%
	£	30,750.00	£	6,750.00	£	24,000.00	21.95%
EMR - Office Admin £4750, IT £	10,0	000					
Stationery	£	1,500.00	£	261.11	£	1,238.89	17.41%
Insurance	£	6,700.00	£	3,447.91	£	3,252.09	51.46%
Library	£	300.00	£	-	£	300.00	0.00%
Communication	£	1,300.00	£	756.16	£	543.84	58.17%
Photocopying	£	3,250.00	£	1,082.30	£	2,167.70	33.30%
Subscriptions	£	2,200.00	£	1,949.80	£	250.20	88.63%
Postage	£	1,300.00	£	360.00	£	940.00	27.69%
Entertaining	£	250.00	£	-	£	250.00	0.00%
Licences	£	250.00	£	-	£	250.00	0.00%
Bank Charges	£	1,300.00	£	325.10	£	974.90	25.01%
Miscellaneous	£	250.00	£	100.00	£	150.00	40.00%
Professional Advice	£	1,000.00	£	-	£	1,000.00	0.00%
Audit	£	3,000.00	£	430.00	£	2,570.00	14.33%
IT	£	6,000.00	£	1,593.68	£	4,406.32	26.56%
Training EMR £2000							
Training - Staff	£	2,000.00	£	275.00	£	1,725.00	13.75%
Expenses/Travel Costs - Cllrs	£	1,000.00	£	64.60	£	935.40	6.46%
Training - Cllrs	£	2,500.00	£	-	£	2,500.00	0.00%
Mileage & Expenses - Staff	£	900.00	£	573.63	£	326.37	63.74%
	£	35,000.00	£	11,219.29	£	23,780.71	32.06%
	£	65,750.00	£	17,969.29	£	47,780.71	27.33%

Leigh Town Council Main	Budget Re	eport					2019/20		
INCOME	Budget 2019/20	Income Received	Balance	% Received	EXPENDITURE	Budget 2019/20	Expenditure	Balance	% Spent
General Reserve B/F		£ 90,026.34							
Finance & Governance Committee					Finance & Governance Committee				1
Precept	£421,625.00	£ 210,812.50	£210,812.50	50.00%	Policy & Council Resources	£ 39,350.00	£ 6,840.44	£ 32,509.56	17.38%
Grants	£ 3,910.00	£ 1,955.00	£ 1,955.00	50.00%	Office & Council Administration	£ 65,750.00	£ 17,969.29	£ 47,780.71	27.33%
Interest	£ 800.00	£ 1,173.57	-£ 373.57	146.70%	General Capital Expenditure	£ -		£ -	1
CIL Income		£ 11,079.98			CIL Expenditure	£ 21,000.00		£ 21,000.00	0.00%
Other Committee Income	£ 1,300.00	£ 684.25	£ 615.75	52.63%	·	£ 126,100.00		£101,290.27	0.00%
	£427,635.00	£ 225,705.30	£213,009.68	52.78%					1
	,		,		Staffing Committee				
					Council Staffing	£ 105,308.00	£ 40,588.20	£ 64,719.80	38.54%
Community & Culture Committee					Community & Culture Committee				
Leigh Community Centre	£131,500.00	£ 38,640.43	£ 92,859.57	29.38%	Leigh Community Centre	£ 53,850.00	£ 16,248.29	£ 37,601.71	30.17%
LTC Use of LCC	£ 27,000.00	£ 4,500.00	£ 22,500.00	16.67%	Community Centre Staffing	£ 128,464.00	£ 37,996.10	£ 90,467.90	29.58%
Allotments	£ 14,540.00	£ 929.00	£ 13,611.00	6.39%	Allotments	£ 26,737.00	£ 10,846.15	£ 15,890.85	40.57%
Community Facilities	£ 50.00	£ 20.83	£ 29.17	41.66%	Community Facilities	£ 10,831.00	£ 2,610.60		24.10%
Health & Wellbeing Programme	£ 16,150.00	£ 4,155.17	£ 11,994.83	25.73%	Health & Wellbeing Programme	£ 43,357.00			20.45%
Environment Facilities & Services	£ -	£ 749.98	-£ 749.98		Community Services Funding	£ 5,400.00		£ 5,400.00	0.00%
Friends of LCC	£ -	£ 164.50	-£ 164.50		Community Partnership Programmes	£ 4,000.00	£ 573.50	£ 3,426.50	14.34%
					Environment Facilities & Services	£ 24,050.00	£ 12,391.90	£ 11,658.10	51.53%
					Committee Staffing	£ 13,376.00	£ 3,617.23		27.04%
	£189,240.00	£ 49,159.91	£140,080.09	25.98%	Friends of LCC		£ 355.89		
						£ 310,065.00	£ 93,508.19	£216,556.81	30.16%
Planning, Highways & Licensing									
3, 5 1, 11					Planning, Highways & Licensing	£ 12,145.00	5270.22	£ 6,874.78	43.39%
Total Income	£616,875.00	£ 274,865.21	£353,089.77	44.56%		2 22,2 10100	3270.22	2 0,0770	10.0070
					Resolved Capital Projects				
	YR end 18/19		YR end 19/20		LCC Refurbishment	£ 70,000.00	£ 6,517.15	£ 63,482.85	9.31%
Capital Reserves	£185,139.16		0110 15/20		LCC Remodel	£ 25,000.00	£ 9,770.00	· · · · · ·	39.08%
Earmarked Reserves	£177,901.67				Skate Park Improvements	£ 30,000.00	2 3,770.00	£ 30,000.00	0.00%
CIL Reserve	£ 26,311.50		£ 16,391.48		State Fait improvements	£ 125,000.00		£ 108,712.85	0.00%
3rd Party monies	£ 12.068.73		10,331.40			123,000.00		_ 100,712.03	0.00/6
ora rarry mornes	12,000.73				Total Expenditure	£ 678,618.00	£139,366.61	£498,154.51	
					Current General Reserves	1 078,018.00	£225,524.94	1430,134.31	
					Est. General Reserve @ yr end		£ 95,000.00	1	-
					LSt. General Neserve @ yr end	1	⊥ 93,000.00	1	1

<u>Agenda</u>





71-73 Elm Road, Leigh-on-Sea, Essex SS9 1SP - Tel: 01702 716288 council@leighonseatowncouncil.gov.uk www.leighonseatowncouncil.gov.uk

Chairman: Cllr Jill Healey
Vice Chairman: Cllr Vivien Rosier
Town Clerk: Helen Symmons

ANNUAL BUDGETING PROCESS

- 1. The Town Clerk with consideration of the Council Action Plan (Appendix to the Strategic Plan) prepares Committee budget for the following financial year as follows:
 - September Meetings

Finance & Governance Committee (F&G)

October Meetings

Community & Culture Committee (C&C)
Planning, Highways & Licensing Committee (P,H,L)
Staffing Committee

Each Committee (other than F&G) reviews its budget to be resolved with recommendation to F&G in November.

- 2. F&G at its November meeting reviews the Council budget having regard to Committee budgets and if acceptable resolves all budgets with recommendation to Council.
- 3. A draft Council budget along with a 3-yr budget forecast is submitted to Council at the November meeting.
- 4. If any Committee budget is not approved then alterations required are returned to Committees for consideration at December meetings and then re-submitted to F&G in January along with a full Council revised draft budget.
- 5. If the Tax Base and Local Govt. Grant Support figures are confirmed by Southend Borough Council prior to the January Council meeting then the budget and precept can be resolved at that meeting. If not then an Extra Ordinary meeting of Council will be required in early February to resolve the Town Council budget and set the precept for the forthcoming financial year once these figures are confirmed.

Committee - Finance 8	& Go	vernanc	е									
							Ve !	End				
	A ct	uals	Λ α	:uals	Dii	dant		End	Du	daot		Developed
INCOME		.uais .7/18		.uais 18/19		dget 19/20		jected :uals		dget 20/21		Budget Difference
INCOIVIE	201	1//10	20.	10/ 19	20.	19/20	AC	.uais	202	20/21		Dilleferice
Policy & Resources												
Interest	£	1,090.11	£	3,309.24	£	800.00	£	1,750.00	£	800.00	→	0.00
Other Income	£	1,555.99	£	2,248.44	£	1,300.00	£	1,300.00	£	1,300.00	-	0.00
	£	2,646.10	£	5,557.68	£	2,100.00	£	3,050.00	£	2,100.00	→	0.00
		•		•				•		•		
							Vr I	End				
	Act	uals	Act	uals	Ru	dget		jected	Bu	dget		
EXPENDITURE		7/18		18/19		19/20		uals		20/21		
LAI LIVOITORE	201	.7/10	20.	10, 13	20.	13/20	7.0	.uui3	202	-0, 21		
Policy & Resources												
Grant Award Fund	£	4,412.80	£	3,198.37	£	5,000.00	£	5,000.00	£	5,000.00	⇒	0.00
Furniture & Equipment	£	351.74	£	2,144.16	£	2,500.00	£	2,500.00	£	2,500.00	⇒	0.00
Elections	£	2,920.82	£	2,405.80	£	8,000.00	£	8,000.00	£	3,000.00	+	-5000.00
Legal Costs	£	25.00	£	1,805.00	£	2,500.00	£	2,500.00	£	2,500.00	-	0.00
Annual Town Meeting	£	464.38	£	441.64	£	750.00	£	750.00	£	750.00		0.00
Community Engagement	£	10,242.96	£	11,564.10	£			11,000.00	£	12,000.00	1	1000.00
Volunteer Programme	£	4,714.24	£	4,293.67	£	4,500.00	£	4,000.00	£	4,500.00	→	0.00
LTC Website	£	210.00	£	270.00	£	500.00	£	500.00	£	1,000.00	•	500.00
Civic	£	129.77	£	221.00	£	250.00	£	250.00	£	250.00	<u>−</u>	0.00
Renewals Fund	£	1,173.94	£	-	£	3,000.00	£	3,000.00	£	2,500.00	1	-500.00
Localism Act	£	150.00	£	7.49	£	150.00	£	150.00	£	150.00		0.00
Other Expenditure	£	1,089.94	£	1,213.98	£	1,200.00	£	1,200.00	£	1,300.00	•	100.00
other Expenditure		2,000.0	Ī	2,220.50	_	2,200.00	-	1,200.00	Ē	2,000.00	_	200.00
	£	25,885.59	£	27,565.21	£	39,350.00	£	38,850.00	£	35,450.00	+	-3900.00
0 115 1/0 1 1			_		_		_					
Capital Fund/Projects	£	-	£	-	£	-	£	-	£	-		
Town Council Office												
Premises												
Office Rental	£	3,500.00	£	3,500.00	£	3,750.00	£	3,750.00	£	5,150.00	1	1400.00
LCC Premises Use Grant	£	27,000.00	£	27,000.00	£	27,000.00	£	27,000.00	£	20,000.00	+	-7000.00
Administration												
Stationery	£	832.85	£	922.98	£	1,500.00	£	1,000.00	£	1,250.00	+	-250.00
Insurance	£	6,453.16	£	6,563.85	£	6,700.00	£	3,447.91	£	3,650.00	+	-3050.00
Library	£	69.94	£	129.95	£	300.00	£	150.00	£	200.00	+	-100.00
Communication	£	1,852.90	£	1,841.73	£	1,300.00	£	1,500.00	£	1,750.00	1	450.00
Photocopying	£	2,885.47	£	2,214.15	£	3,250.00	£	2,200.00	£	2,500.00	+	-750.00
Subscriptions	£	1,843.16	£	2,106.45	£	2,200.00	£	2,200.00	£	2,300.00	1	100.00
Postage	£	1,436.76	£	1,501.15	£	1,300.00	£	1,200.00	£	1,300.00	>	0.00
Entertaining	£	120.00	£	-	£	250.00	£	250.00	£	250.00	-	0.00
Licences	£	35.00	£	35.00	£	250.00	£	35.00	£	100.00	+	-150.00
Bank Charges	£	1,168.00	£	896.67	£	1,300.00	£	1,300.00	£	1,400.00	1	100.00
Miscellaneous	£	89.57	£	283.56	£	250.00	£	250.00	£	300.00	1	50.00
Professional Advice	£	3,603.00	£	330.00	£	1,000.00	£	1,000.00	£	1,000.00	⇒	0.00
Audit	£	2,560.00	£	2,580.00	£	3,000.00	£	2,750.00	£	3,000.00	=	0.00
IT	£	4,038.87	£	4,166.84	£	6,000.00	£	6,000.00	£	6,500.00	1	500.00
Training & Expenses												
Training - Staff	£	1,202.40	£	1,930.00	£	2,000.00	£	2,000.00	£	2,500.00	1	500.00
Expenses/Travel Costs - Cllrs	£	339.77	£	33.95	£	1,000.00	£	500.00	£	750.00		-250.00
Training - Cllrs	£	1,362.52	£	1,000.00	£	2,500.00	£	2,250.00	£	2,500.00		0.00
Mileage & Expenses - Staff	£	739.37	£	1,091.40		900.00			£	1,250.00	1	350.00
<u> </u>	£	61,132.74	£	58,127.68	£	65,750.00	£	58,782.91	£	57,650.00		-8100.00







Chairman: Cllr Jill Healey Vice Chairman: Cllr Vivien Rosier

Town Clerk: Helen Symmons PSLCC

Payments List 6th July 2019 – 30th August 2019 Report 2723/ Expenditure incurred under the General Power of Competence

Cheque	Expenditure	Payee	Purpose			
		Expenditure - Cheques				
102863	£714.00	Evac + Chair International	Training and maintenance			
102864	£280.00	Entertainer	Children's events			
102865	£32.30	Staff member	Travel expenses			
102866	£180.00	Entertainer	Children's events			
102867	£500.00	Entertainer	Children's events			
102868	£200.00	Marko Sparko	Children's events			
102869	£150.00	Entertainer	Children's events			
102870	£100.00	Entertainer	Children's events			
102871	£95.00	Entertainer	Children's events			
102872	£273.03	Essex Supplies (UK) Ltd	Cleaning materials			
102873	£3890.00	Altex Glazing Systems Ltd	Supply and fit windows Community Centre			
102874	£60.00	Entertainer	Children's events			
102875	£200.00	Entertainer	Children's events			
102876	£32.30	Councillor	Travel expenses re training			
102877	£100.00	K Holland	Appeals Panel clerking			
102878	£195.00	N Clark	Fire Marshalling training			
102879	£58.80	Fulton Paper	Paper			
102880	£350.00	Veolia	Garden waste sacks			
102881	£960.00	Kadec Asbestos Management	Asbestos removal – Leigh Allotments			
102882	£250.00	Cash	Cash			
102883	£422.64	Veolia ES (UK) Ltd	Waste collection and toilets at Leigh Lights 2018			
102884	£95.00	M. Frost & Associates Ltd	Display Energy Certificate renewal			
102885	£197.29	Essex Supplies (UK) Ltd	Cleaning materials			
102886	£100.00	Entertainer	Children's events			

100007	0400.00	Courthand DC	Draminas Lineras			
102887	£180.00	Southend BC	Premises Licence			
102888	£15.00	Plot holder	Deposit refund Children's events			
102889	£192.00	Entertainer	Children's events			
BK TRS	£921.60	The Stage Bus	Camper stage for Leigh Lights			
BK TRS	£3447.91	Zurich Insurance plc	Council insurance renewal			
BK TRS	£24000.00	Payroll	August payroll			
BK TRS	£750.00	Manchester Drive Allotment Society	ASA Agreement			
BK TRS	£125.00	Marshall Close Allotments	ASA Agreement			
BK TRS	£800.00	LOSALGA	ASA Agreement			
BK TRS	£140.29	Steve's Self Drive	Van hire Youth Market			
BK TRS	£1508.40	Vicarage Marquees Ltd	Youth market marquee			
BK TRS	£23000.00	Payroll	July payroll			
		Expenditure – Imprest Items				
	£38.36	Heart Internet	Domain renewals			
	£50.00	Crohn's & Colitis UK	Donation re Youth Market			
	£150.00	Newsquest	Advertisements			
	£190.00	Clearaway	Allotments skip			
	£51.55	Dulux Decorator Centre	Paint for Leigh-on-Sea sign			
	£190.00	Clearaway	Allotments skip			
	£121.00	Solopress	Spatial plan brochures			
	£89.35	Solopress	Flyers Youth Groups and Christmas in Leigh			
	£130.00	Clearaway	Allotments skip			
		Expenditure - Direct Debits				
	£12.00	British Telecom	Mobile broadband			
	£810.00	Southend BC	Business rates Community Centre			
	£12.00	Retail Funding Ltd	Card machine fees			
	£305.98	DOTS	IT Support and photocopying			
	£138.53	Wessex Products (Leasing) Ltd	Hand drier lease			
	£6.00	Paynetworx	Virtual terminal fee			

Finance & Governance Committee 10th September 2019 – Report 2723 - Appendix 9

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£16.00	Global Payments	Card payment processing fees			
£32.09	Global Payments	Card payment processing fees			
£1420.52	SSE	Gas Community Centre			
£20.63	SSE	Strand Wharf electricity			
£62.77	SSE	Skate Park electricity			
£736.34	SSE	Community Centre electricity			
£992.18	British Telecom	Phones and broadband fees			
£316.80	CF Corporate Finance	Software lease			
£442.80	CF Corporate Finance	Photocopier lease			
£183.66	Biffa Environmental	Waste collection Community Centre			
£100.07	Biffa Environmental	Waste collection Skate Park			
£12.00	British Telecom	Mobile broadband			
£810.00	Southend BC	Business rates Community Centre			
£12.00	Retail Funding Ltd	Card machine fees			
£381.09	HMRC	VAT			
£315.36	DOTS	IT Support and photocopying			
£351.41	Wave	Water Community Centre			
£6.00	Paynetworx	Virtual terminal fee			
£23.29	SSE	Electricity Skate Park			
£691.84	SSE	Electricity Community Centre			
£200.00	FP Mailing	Postage			
	I	l			